$\textbf{Master Operations Management and Logistics - Program Overview} \ 2024-2025$

Q1	Q2	Q 3	Q4
Year 1			
	Core courses + Track course	s + Track electives (35 ECTS)	
	Focus electiv	ves (10 ECTS)	
	Free electiv	es (15 ECTS)	
Year 2			
	master thesis IL05	Graduation project	
International semester	AND/OR Free electives	1.N	196

Curriculum Track Analytics for Transport and Mobility Master Operations Management and Logistics 2024-2025

waster O	Master Operations Management and Logistics 2024-2025				
	Q1	Q2	Q3	Q4	
Year 1					
Course 1	Research methods (E) 1JM110	Decision-making in transport and mobility (A) 1CM110	Data-driven artificial intelligence (C2)	Design for transport and logistics (B) 1CM130	
Course 2	Track elective / Focus elective / Free elective	Business-analysis for information technology systems (E2+E3) 1BM20	Track elective / Focus elective / Free elective	Focus elective Free elective	
Course 3	Focus elective Free elective	Track elective / Focus elective / Free elective	Track elective / Focus elective / Free elective	Focus elective Free elective	
Track elect	ives				
1 out of 2	Large-scale optimization in transportation and mobility (D) 1CM260		Artificial intelligece for logistics and its interfaces 1CM240		
AND					
1 out of 2		Implementing and adapting to artificial intelligence in organizations (C2)	Performance enhancement (E) 1JM11		
Focus elec	tives (minimum of 10 E	CTS):			
Note: non-	-chosen track electives	can also be chosen as fo	ocus elective		
	Integrated financial and operations management (B) 1CM270	Business process management (C1) 1BM05	Multi-echelon inventory management (C1) 1CM100	Decision making with artificial intelligence (C) 1BM120	
	Retail operations (C) 1CM40	Modeling and analysis of manufacturing systems (D) 1CM10	Behavioral operations management (A) 1JM40	Design of Al-driven business operations (B1) 1BM130	
		Warehouse operations management (B2+B3) (E1) 1CM300	Advanced simulation (A) 2DI66	Game theory with applications to operations management (D) 1CM36	
		Robust decision making (E1) 1CM320		Sustainable supply chains (E) 1CM170	
		Multivariate Statistics (A) 1ZM31		Designing Effective Performance Management Systems (A1) 1JM21	

Curriculum Track Smart Industry Master Operations Management and Logistics 2024-2025

	Q1	Q2	Q3	Q 4		
Year 1	Year 1					
Course 1	Research methods (E) 1JM110	Modeling and analysis of manufacturing systems (D) 1CM10	Data-driven artificial intelligence (C2) 1BM110	Design for smart industry (B2) 1CM310		
Course 2	Maintenance optimization and engineering (A)	Track elective / Focus elective / Free elective	Track elective / Focus elective / Free elective	Data-driven methods for managing manufacturing processes (B1) 1BM170		
Course 3	Focus elective Free elective	Focus elective Free elective	Focus elective Free elective	Focus elective Free elective		
Track elect	ives					
1 out of 2		Implementing and adapting to artificial intelligence in organizations (C2)	Performance enhancement (E) 1JM11			
Focus elec	tives (minimum of 10 E	CTS):				
Note: non-	-chosen track electives	can also be chosen as f	ocus elective			
	Integrated financial and operations management (B) 1CM270	Business analysis for information technology systems (E2+E3) 1BM20	Behavioral operations management (A) 1JM40	Decision making with artificial intelligence (C)		
	Advanced planning and scheduling systems (C) 1CM150	Warehouse operations management (B2+B3) 1CM300	Advanced simulation (A) 2DI66	Game theory with applications to operations management (D)		
	Manufacturing technology (D) 1CM160	Robust decision making (E1) 1CM320	Multi-echelon inventory management (C1) 1CM100	Sustainable supply chains (E) 1CM170		
	Engineering knowledge-intensive business processes (B2+B3) 1BM140	Circular service supply chains (A) 1CM280		Designing effective performance management systems (A1) 1JM21		
		Business process management (C1) 1BM05		Hybrid meta-heuristic algorithms for smart industries (C) 1CM330		
		Multivariate Statistics (A) 1ZM31		Managing team dynamics & team performance (C2) 1JM30		

Curriculum Track Smart Services Master Operations Management and Logistics 2024-2025

	Q1	Q2	Q 3	Q4
Year 1				
Course 1	Research methods (E) 1JM110	Business analysis for information technology systems (E2+E3) 1BM20	Data-driven artificial intelligence (C2) 1BM110	Design of service operations (B2) 1BM100
Course 2	Track elective / Focus elective / Free elective	Track elective / Focus elective / Free elective	Track elective / Focus elective / Free elective	Focus elective Free elective
Course 3	Focus elective Free elective	Track elective / Focus elective / Free elective	Track elective / Focus elective / Free elective	Focus elective Free elective

Track electiv	Track electives				
1 out of 2	Engineering knowledge-intensive business processes (B2+B3) 1BM140	Business process management (C1) 1BM05			
AND					
1 out of 2		Implementing and adapting to artificial intelligence in organizations (C2)	Performance enhancement (E) 1JM11		
AND					
1 out of 3		Circular service supply chains (A) 1CM280	Multi-echelon inventory management (C1) 1CM100		
		Modeling and analysis of manufacturing systems (D) 1CM10			

Curriculum Track Smart Services Master Operations Management and Logistics 2024-2025

Q1	Q2	Q3	Q4			
Year 1						
Focus electives (minimun	n of 10 ECTS):					
Note: non-chosen track e	lectives can also be chose	n as focus elective				
Retail operations (C) 1CM40	Warehouse operations management (B2+B3) 1CM300	Behavioral operations management (A) 1JM40	E-business (A2+A3) 1BM10			
Integrated financial and operations management (B) 1CM270	Robust decision making (E1) 1CM320	Advanced simulation (A) 2DI66	Decision making with artificial intelligence (C) 1BM120			
	Servitization and customer experience (E1) 1ZM55		Design of Al-driven business operations (B1) 1BM130			
	Multivariate statistics (A) 1ZM31		Designing effective performance management systems (A1) 1JM21			
			System dynamics (B) 1ZM65			
			Managing team dynamics & team performance (C2) 1JM30			

Curriculum Track Supply Chain Management Master Operations Management and Logistics 2024-2025

	Q1	Q2	Q3	Q4
Year 1				
Course 1	Research methods (E) 1JM110	Track elective / Focus elective / Free elective	Data-driven artificial intelligence (C2) 1BM110	Design of operations planning and control systems (B2) 1CM140
Course 2	Track elective / Focus elective / Free elective	Track elective / Focus elective / Free elective	Multi-echelon inventory management (C1) 1CM100	Focus elective Free elective
Course 3	Focus elective Free elective	Track elective / Focus elective / Free elective	Track elective / Focus elective / Free elective	Focus elective Free elective

Track elect	tives		
1 out of 3	Retail operations (C) 1CM40	Modeling and analysis of manufacturing systems (D) 1CM10	
		Circular service supply chains (A) 1CM280	
AND			
1 out of 2		Implementing and adapting to artificial intelligence in organizations (C2)	Performance enhancement (E) 1JM11
AND			
1 out of 2		Business process management (C1) 1BM05	
		Business analysis for information technology systems (E2+E3) 1BM20	

Curriculum Track Supply Chain Management Master Operations Management and Logistics 2024-2025

Q1	Q2	Q3	Q4
Year 1			
Focus electives (minimun	n of 10 ECTS):		
Note: non-chosen track e	lectives can also be chose	n as focus elective	
Perspectives on medical technology (C) 0LM120	Decision-making in transport and mobility (A) 1CM110	Artificial intelligence for logistics and its interfaces (D) 1CM240	Decision making with artificial intelligence (C) 1BM120
Engineering knowledge- intensive business processes (B2+B3) 1BM140	Warehouse operations management (B2+B3) 1CM300	Behavioral operations management (A) 1JM40	Design of Al-driven business operations (B1) 1BM130
Integrated financial and operations management (B) 1CM270	Robust decision making (E1) 1CM320	Advanced simulation (A) 2DI66	Game theory with applications to operations management (D) 1CM36
Advanced planning and scheduling systems (C) 1CM150	Multivariate statistics (A) 1ZM31		Sustainable supply chains (E) 1CM170
			Designing effective performance management systems (A1) 1JM21
			System dynamics (B) 1ZM65
			Managing team dynamics & team performance (C2) 1JM30